Program Review is about documenting the discussions and plans you have for improving student success in your program and sharing that information with the college community. It is also about linking your plans to decisions about college resource allocations. With that in mind, please answer the following questions.

Program/Department Name: The Teaching and Learning Center

Division Name: Language Arts

Please list all team members who participated in this Program Review:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Katie Ha</td>
<td>TLC</td>
<td>Director, Faculty—Supplemental Instruction</td>
</tr>
<tr>
<td>Paul Starer</td>
<td>Language Arts</td>
<td>Dean</td>
</tr>
</tbody>
</table>

Number of Full Time Faculty: 1  Number of Part Time Faculty: 18

Please list all existing Classified positions: Example: Administrative Assistant I

N/A

SECTION 1: PROGRAM REFLECTION

1A. Program Update: Based on the program review data, please tell us how your program did last year. We are particularly interested in your proudest moments or achievements related to student success and outcomes.

The Teaching and Learning Center proudly continued to grow in its second operational year. The unduplicated headcount increased 45.3% from 2013-14, or from 1,113 students to 1,617 students. The TLC is especially proud of this increase considering its two temporary locations during the greater library renovation. Additionally, the TLC gladly collaborated with other departments like the Transfer Center, EOPS, Financial Aid, and the Veterans Resource Center to offer workshop assistance for scholarship and transfer essays.

1B. Program Improvement: What areas or activities are you working on this year to improve your program? Please respond to any feedback from the supervising administrator from last year’s program review.

The area of improved identified in the previous two years was to increase the number of Basic Skills students who seek assistance in the TLC. In addition to continuous efforts to outreach to them and BS faculty, the TLC also worked closely with the new Summer Bridge English cohort to provide assistance in the form of Embedded Tutoring and also TLC faculty tutoring. In addition, the college is launching Early Alert in English 209 and 110 in Winter 2016, and with close
collaboration with the Early Alert Coordinator and English faculty, the TLC plans to provide drop-in and advanced scheduled tutoring for these Basic Skills students. Finally, last year, Russell Wong was assigned 4 hours per week to spend time in the TLC. His presence and efforts helped introduce Disability Resource Center students to our services and further increased the number of basic skills students we were able to support.

1C. Measures of Success: What data or information will you use to measure your success (e.g. student success rates, changes in student or program learning outcomes)?

The TLC employs primarily data from SARS and supplemental data from the Office of Institutional Research to determine success. Unfortunately, due to the wide range of students we serve across all divisions, determining the impact of tutoring on grades is challenging. Therefore, other factors are considered: the number of students who repeatedly come to the TLC for help and the increasing number of faculty across divisions who refer students for help. More intrusive data would need to be collected through the Office of Institutional Research to understand the impact the TLC has on student success and retention, however, distributing student surveys could provide qualitative data on the services the TLC offers.

1D. EMP Goal: The 2015-2020 Educational Master Plan includes the following goal:
“Create a culture of equity that promotes student success, particularly for underserved students.”

Based on the program review data, tell us some of the things your program will be doing this year to support this goal. You will be asked to report on any accomplishments on your next comprehensive program review.

As previously stated, the TLC will continue to outreach to BS students. Additionally, of the students served in the TLC, only 1% consisted of Pacific Islanders, 2% Filipinos, 4% African Americans and 16% Latinos, therefore efforts need to be made to partner more closely with programs like Puente to promote the use of the TLC among these target populations. Without a large representation of Pacific Islanders and Filipinos on campus, outreaching to this small population is a challenge, but reaching out to student clubs may increase their attendance at the TLC.

SECTION 2: PROGRAM OBJECTIVES & RESOURCE REQUESTS

2A. New Program Objectives: Please list any new objectives (do not list your resource requests).

<table>
<thead>
<tr>
<th>Program Objective</th>
<th>Implementation Timeline</th>
<th>Progress Measures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Example: Offer 2 New Courses to Meet Demand</td>
<td>Winter 2016 Term</td>
<td>Course Enrollment</td>
</tr>
<tr>
<td>Adopt a new online tutoring platform</td>
<td>Spring 2016</td>
<td>Increased usage</td>
</tr>
<tr>
<td>Expand online tutoring hours</td>
<td>Spring 2016</td>
<td>Increased usage</td>
</tr>
<tr>
<td>Expansion of Embedded Tutoring</td>
<td>Winter and Spring 2016</td>
<td>Increased retention and passing rates in targeted courses</td>
</tr>
<tr>
<td>Create self-guided online modules aligned with curriculum across campus</td>
<td>2016-2017</td>
<td>Tracking the number of users</td>
</tr>
</tbody>
</table>
2B. Resource Requests: Using the table below, summarize your program’s unfunded resource requests. Refer to the Operations Planning Committee (OPC) website for current guiding principles, rubrics and resource allocation information. Be sure to mention the resource request in your narrative above when discussing your program so the request can be fully vetted.

<table>
<thead>
<tr>
<th>Resource Request</th>
<th>$</th>
<th>Program Objective (Section 2A)</th>
<th>Type of Resource Request</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Assistant</td>
<td></td>
<td>To be determined by the FHDA Salary Schedule</td>
<td>Full-Time Faculty/Staff Position</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Expansion of tutorial services; coordinating schedules for TLC and ET; orienting new students to the services</td>
<td>X</td>
</tr>
<tr>
<td>Instructional Support Technician</td>
<td></td>
<td>To be determined by the FHDA Salary Schedule</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
</tbody>
</table>

2C. Unbudgeted Reassigned Time: Please list and provide rationale for requested reassign time.

N/A

SECTION 3: FEEDBACK AND FOLLOW-UP

This section is for the Dean/Supervising Administrator to provide feedback.

3A. Strengths and successes of the program as evidenced by the data and analysis:
The TLC faculty and staff have risen to provide an integral set of student support services on the campus. Whether through one on one tutoring, embedded tutoring, or group tutoring, the faculty have increased the support for students across all disciplines, and demand for these services continues to grow. The TLC faculty and staff are to be commended for their efforts to serve and support students.

3B. Areas of concern, if any:
I continue to want to see the TLC serve the needs of basic skills students.

3C. Recommendations for improvement:
In addition to outreach to basic skills faculty and students, the TLC is ready to start peer
tutoring services for students. Trained peer tutors can increase the reach and scope of what the TLC accomplishes.

3D. Recommended Next Steps:

- [X] Proceed as Planned on Program Review Schedule
- [ ] Further Review / Out-of-Cycle in-Depth Review

Upon completion of Section 3, the Program Review document should be returned to department faculty/staff for review, then submitted to the Office of Instruction and Institutional Research for public posting. Please refer to the Program Review timeline.
Mission Statement: Through a close collaboration between faculty, staff and students the Teaching and Learning Center support students with their academic reading and writing skills to become active independent learners across all disciplines. Through one-to-one and group sessions, the Teaching and Learning Center promotes student learning, retention and success by empowering transfer and non-transfer students to become self-aware and self-sufficient readers and writers.

Primary Core Mission: Basic Skills
Secondary Core Mission: Transfer
Tertiary Core Mission: Workforce

Service Area SLOs (SA-SLOs) | Means of Assessment & Target / Tasks | Assessment Findings/Reflections | Action & Follow-Up
---|---|---|---
SA - Teaching and Learning Center (TLC) - Outreach to Promote TLC - Increase the number of attendees that will take advantage of this inclusive event and to provide admission application and registration sessions. | Assessment Method: Matriculation and course completion data will be extracted from Banner reports. Assessment Method Type: Data Target: Increase the number of attendees successfully completing counseling 50 the following fall quarter. | | 
Year(s) to be Assessed: End of Academic Year
SA-SLO Status: Active

Assessment Method: Attendance data will be extracted from internal database (SARS). Attendance will be extracted from Banner reports. Assessment Method Type: Data
Target: Increase the number of attendees that will take advantage of this service.

Result: 02/19/2016 - Data extracted from SARS and then uploaded into Banner indicate that in the first year of its existence, the TLC supported 1599 over the course of the 2013-2014 and 2548 the following year. This 37.25% growth provides evidence of successful outreach efforts to promote the TLC among students.

Year This Assessment Occurred: 2014-2015

Student contact information data will be extracted from Banner.
Assessment Method Type: Data
Target: Reach out quarterly to all students that have applied for Foothill College but have not
<table>
<thead>
<tr>
<th>Service Area SLOs (SA-SLOs)</th>
<th>Means of Assessment &amp; Target / Tasks</th>
<th>Assessment Findings/Reflections</th>
<th>Action &amp; Follow-Up</th>
</tr>
</thead>
<tbody>
<tr>
<td>registered for classes to invite them to the Becoming a Foothill Student workshops and/or to visit our department for one-on-one assistance.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

SA - Teaching and Learning Center (TLC) - Orientation for Tutees - Tutees that visit the Teaching and Learning Center will receive comprehensive information and guidance in how to best utilize the support offered, the processes/procedures for signing up to see a tutor.

**Year(s) to be Assessed:**
End of Academic Year

**SA-SLO Status:**
Active

**Assessment Method:**
Students must sign a contract stating the policies/procedures at the TLC before receiving assistance.

**Assessment Method Type:**
Pre/Post Test

**Target:**
85% of students go through an "intake" process in which TLC policies are explained.

SA - Teaching and Learning Center (TLC) - Tutoring Services - Students that participate in the program will be provided with the resources necessary to explore, identify and develop individualized strategies, tools, and tutoring to succeed academically.

**Year(s) to be Assessed:**
End of Academic Year

**SA-SLO Status:**
Active

**Assessment Method:**
Students receive "receipts" through which they reflect on what they learn in tutoring sessions.

**Assessment Method Type:**
Pre/Post Test

**Target:**
80% of students that seek tutoring return for additional help.

**Assessment Method:**
Attendance data will be extracted from internal database (TrackVia).

**Assessment Method Type:**
Data

**Target:**
Increase the number of prospective students taking advantage of career development assessments and assist students in understanding the results and the career options available at Foothill by providing True Color Workshops.
<table>
<thead>
<tr>
<th>Service Area SLOs (SA-SLOs)</th>
<th>Means of Assessment &amp; Target / Tasks</th>
<th>Assessment Findings/Reflections</th>
<th>Action &amp; Follow-Up</th>
</tr>
</thead>
</table>
| SA - Teaching and Learning Center (TLC) - Provide tracking services - Prospective, returning, and current students will learn how to effectively use SARS to access services and receive in-person assistance, online tutoring, or book an appointment. | **Assessment Method:**
Data collected from Banner.
**Assessment Method Type:**
Data
**Target:**
Accurately track 100% of students who seek assistance in the TLC.
**Assessment Method:**
Student contact information data will be extracted from Banner.
**Assessment Method Type:**
Data
**Target:**
Reach out quarterly to all students that have applied for Foothill College but have not registered for classes to invite them to the Becoming a Foothill Student workshops and/or to visit our department for one-on-one assistance.
**Assessment Method:**
Student contact information data will be extracted from Banner.
**Assessment Method Type:**
Data
**Target:**
Reach out quarterly to all students that have applied for Foothill College but have not registered for classes to invite them to the Becoming a Foothill Student workshops and/or to visit our department for one-on-one assistance. | **Year(s) to be Assessed:**
End of Academic Year
**SA-SLO Status:**
Active |

SA - Teaching and Learning Center (TLC) - Student Worker Orientation - Every student worker who attends the Student Employee Orientation will know how to complete and successfully submit an online time sheet, use SARS, and perform front desk duties. | **Assessment Method:**
Verify through Banner that student time sheet exists and is completed. Compare list of orientation attendees with time sheets in the system.
**Assessment Method Type:**
Data | |

Generated by TracDat a product of Nuventive.
<table>
<thead>
<tr>
<th>Service Area SLOs (SA-SLOs)</th>
<th>Means of Assessment &amp; Target / Tasks</th>
<th>Assessment Findings/Reflections</th>
<th>Action &amp; Follow-Up</th>
</tr>
</thead>
<tbody>
<tr>
<td>SA-SLO Status:</td>
<td>Target:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active</td>
<td>Reduce the number of students going to the District office to amend/complete time cards.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>